

		2026					2027							
		JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	
Planning	Ministerial Charter Letters	The Premier issues Ministerial Charter Letters for each Minister following commencement of parliamentary term and may issue updates during the term (at the Premier’s discretion)												
	Chief Executive (CE) Performance Agreements (based on past practice and subject to change)						CE completes end of cycle assessment and seeks Ministerial endorsement. Endorsed assessment is sent to DPC and PSC (2 year cycle)	CE drafts 2027-28 performance and development agreement for Ministerial endorsement which is sent to DPC and PSC (2 year cycle)		DG, DPC (Premier’s delegate) and Commissioner, PSC, assesses CE’s 2025-26 performance and development and discusses 2027-28 priorities with CE. Premier’s delegate finalises the 2025-26 assessment and approves the 2027-28 agreement				
	Departmental Planning	2026-2030 strategic plans commence		DPC publishes <i>Agency Planning Requirements</i> for the 2027 planning period			Departments undertake strategic planning process for 2027 planning period including early engagement with central agencies			Departments submit consultation draft 2027-2031 strategic plans for central agency feedback		Departments prepare final 2027-2031 strategic plan for publication by 1 July		
		2026-27 departmental operational and specific purpose plans commence		Departments undertake operational and specific purpose planning (ICT, Workforce, etc.) processes								Departments finalise operational and specific purpose plans		
	National Cabinet, Council for the Australian Federation	Queensland will participate in various intergovernmental activities to support the reform priorities of National Cabinet and the Council for the Australian Federation												
Budgeting and resource management	<i>Service Delivery Statements (SDS) – Budget Paper</i>	Departments review service areas and service standards proposed for publication in 2027-28 (timing to be advised by DPC)					Departments submit proposed (draft) 2027-28 performance statements to DPC for central agency feedback		Departments submit proposed (final) performance statements to DPC					
	State Budget (based on past practice and subject to change)	Departments prepare 2026-27 Estimates Committee briefs		2026-27 Mid-Year Fiscal and Economic Review (timing to be advised by Treasury)			Departments prepare 2027-28 Budget submissions (timing to be advised by Treasury)		Treasury releases 2027-28 Budget paper guidelines/templates	Budget deliberations (inc. 2027-28 Cth Budget and Qld implications considered [by QT and departments])		2027-28 Budget tabled (subject to Parliamentary sitting calendar)		
Performance measurement, monitoring and reporting	Government Commitments and Decisions (facilitated by DPC)	Departments report on implementation progress of Government Commitments as at 30 September 2026										Departments report on implementation progress of Government Commitments as at 31 March 2027		
		Departments report on implementation progress of Decisions as at 30 September 2026										Departments report on implementation progress of Decisions as at 31 March 2027		
	National Cabinet, Council for the Australian Federation	Continuous performance and risk monitoring by DPC throughout the year. Regular progress reporting by departments to Treasury on performance targets in National Agreements												
	Annual Reporting	Departments prepare 2025-26 financial statements		Auditor-General sign off on 2025-26 financial statements		Ministers table annual reports (by 30 September)		Departments prepare 2025-26 annual reports		DPC publishes <i>Annual report requirements for Queensland Government agencies</i> for 2026-27 reporting period		Departments commence preparation of 2026-27 annual reports		
Employee engagement – Working for Queensland (WfQ)			WfQ survey in-field	WfQ data available	Ongoing workforce improvement and engagement programs									
Governance	Premier	The Premier meets regularly with Ministers and CEOs of departments throughout the year to discuss delivery priorities and performance (timing and format of meetings is at the Premier’s discretion)												
	CEO Leadership Board	Regular meetings held throughout the year for department CEOs to discuss critical issues (facilitated by Director-General, Department of the Premier and Cabinet)												